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July/August 2003

Vol. 24, No. 4

Special Sections

40 Modular Home Callbook

To dial in your profit margin with cold, calculating precision, call these manufacturers today.

51 Log & Timber Frame Callbook

Ever want to move to the country, live in elegant surroundings and make a handsome living working with wood? Make the dream a reality.

52 Panelized Home

Callbook

As systems go, it's flexible, fast and efficient. Better call today.

53 SIPs Callbook

SIPs save on labor costs. They also create one of the tightest and energy efficient envelopes on the planet. Contact these companies to get started.

On the Cover

Build beautiful homes like this one in half the time it would take you to site build. This home, designed by Suburban Home Sales and called the Woodlands, was set in a golf course community in Long Neck, Delaware, Built by Crest Homes, it features an unusual origamilike interior ceiling treatment, among other upscale amenities.

BUILDING SYSTEMS MAGAZINE® is read by builders, real estate agents and developers using or considering using building systems in construction. It also serves members of the building systems industry, including modular, log, panel, precut, timber frame and pre-engineered model-code complying homes. Building Systems Magazine also serves manufacturers of component homes, their builder/distributor networks and site builders interested in increasing profits and sales through systems building.

COVER STORY page 25



Midwest

Discover how with the modular building system we are

far closer to some of science fiction's work- and time-say-

ing technologies than ever before. Six stories of success profile the strength, precision and efficiency of this system and how it gives builders a tactical advantage in the marketplace that is nearly magical.

Modular Home Sales Soar 11%

This building system grabs more market share in nearly every region, thanks to improved designs and growing consumer awareness of its quality, Page 21.

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Objects in Mirror Closer than They Appear?

You Need to Fill Out a Card to Keep Ahead

n the road of life, we all get lost from time to time. However, it's a rare opportunity that you can get lost while leading a whole convoy of industry peers. But I seem to have a peculiar talent for this kind of professional pratfall. It all began on the final day of the Building Systems Councils tour of modular and panel plants in New York in May.

Off the Bus

My flight from Stewart/Newburgh Airport departed an hour before the tour ended. which forced me to follow the two tour buses. I wasn't alone in this early departure strategy. A herd of more than a dozen cars were shadowing the buses as if we

were attending an amateur detective convention.

I was first in line behind the first tour bus, multitasking by driving and talking on the cell phone. I was using a headset because that's the law in New York, While I studiously observed this law,



Exhibit A. Kingston Hospital.

I failed to act on anotherpicking up an entry ticket to the state thruway. The bus went through the "easy pass" entry toll and I-whoops-went right through after it. I fretted momentarily over this but figured that the authorities would duly notify me by mail. It wasn't until the entourage of buses and cars hit an exit ramp that I remembered that I needed to pay upon exiting. To my dismay, I realized the entire convoy of cars was all lined up behind me at the tollbooth as I sorted out the situation with the attendant. Anybody got change for a \$50?

As the buses receded into the distance. the drivers behind me became agitatedshouts, car horns, fists waving. I rocketed out of the gate in the hopes of catching up to the buses, but one turn around a traffic circle and it was clear I didn't have

a clue where I was. I drove aimlessly for a while, trying to think of a backup plan. That's when I realized the whole convoy of cars was still following me, under the erroneous impression that I knew where I was going. How do you regain any semblance of dignity in such a situation? Why, drive faster and try to lose them, of course!

Picture a convoy of cars careening through the streets of Kingston with me in the lead and you'll grasp my growing embarrassment. Despite my best Jim Rockford moves in my rental car, a Pontiac Grand Sham, I was no match for the likes of Joe Landers' Lexus or Bob Guav's new BMW convertible. But before I had to pull over and actually admit defeat, they each peeled off and went in other directions. I coasted to a stop in front of Kingston Hospital, built in 1894, the first such institution in Ulster County, It's also where I was born 41 years ago.

Don't Forget Your Ticket

Oddly enough, there's a lesson here for readers of this magazine. The competition is always trying to overtake you. And just as one can't exit the New York thruway without a ticket, you shouldn't put down this magazine without filling out a reader service card. When you discover an advertiser has a product or service you are interested in, just circle the corresponding number on the readers service card and mail it out today. (They'll send you free stuff!) It's your ticket to greater efficiency and faster performance in your

business. Remember.



however, not to read this magazine or fill out the card while driving.

Sincerely, Charles Bevier Editor

Building Systems

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Washingtongriefs

SHOWCASE BOUND FOR HOT SPRINGS, VA, NOV. 2–5

Mark your calendars for Nov. 2-5. That's when Showcase, the annual convention and trade show for the building systems industry, is bound for Hot Springs, VA. This year's event will be held at The Homestead, one of the finest spa and recreational resorts on the East Coast.

Organized by the Building Systems Councils of the National Association of Home Builders (NAHB), Showcase has been called the biggest little trade show in the home building industry for its intimacy and access to some of the most prolific home producers in the United States. This year's event includes expanded trade show hours, educational seminars and networking opportunities. At the Showcase party this year, attendees will be treated to cigars, martinis, casinos and flappers.

Register by Aug. 29 and be entered to win one of three Homestead gift certificates that can be used at nearly every restaurant, pro shop, gift shop, and recreational venue at the resort.

Early Bird Registration is available in the Meetings & Events section of www.nabb.org. For questions and hotel information, please contact the NAHB University of Housing Office of the Registrar at 800-368-5242, ext. 8338. For sponsorship and exhibitor information, contact Mariene Adams at madams@nabb.org.

TEXAS DEVELOPER WINS CONGRESSIONAL SEAT

In June, a special election in Texas resulted in a win for Randy Neugebauer, a longtime land developer and home builder. Neugebauer defeated

fellow Republican Mike Conaway in a tight congressional runoff election to succeed retiring Rep. Larry Combest (R-Texas).

Neugebauer (R-Texas) will finish Combest's two-year House term.

With all 207 precincts reporting, Neugebauer had 28,546 votes to Conaway's 27,959, for a 587 vote margin. NAHB supported Neugebauer and helped launch a pro-housing vote. A longtime member of NAHB, Neugebauer serves on the association's board of directors and is a former NAHB national vice president.

BUILD-PAC, the political action committee of NAHB, contributed the legal maximum of \$10,000 to Neugebauer's campaign, \$5,000 for the primary and \$5,000 for the runoff election.

APRIL NEW HOME SALES RISE BEYOND ONE MILLION

Fueled by low interest rates and rising consumer confidence, sales of new single-family homes rose 1.7% in April to a seasonally adjusted annual rate of 1.03 million units, the Commerce Department reports. It was the third time this year that new-home sales went above the million-unit mark and experts predict another historic high in home sales within the United States by year end. Sales of existing homes also rose strongly in April.

"Today's reports on both new and existing home sales in April are very reasuring
that housing continues to be a pillar of
strength for the nation's economy. This
sales performance provides solid evidence
of the confidence that buyers continue to
have in homes as investments," says Kent
Conine, NAHB president. "There has been
another downshift in mortgage interest
rates and a further boost in consumer confidence since April."

New-home sales rose in three out of four regions in April, with gains of 13.4% in the Midwest, 0.6% percent in the South and 4.3% in the West. In the Northeast, where weather has delayed construction starts, sales fell nearly 18%.

"Sales of both new and existing homes were slightly above their first-quarter averages in April, and the fundamentals of this housing market continue

to exhibit remarkable strength looking forward," notes David Seiders, NAHB's chief economist. "With Inventories of unsold new homes remaining at quite a healthy level, with impressive house-price performance on a yearover-year basis and with our latest surveys indicating significant optimism among home builders, we're clearly headed for a great second quarter. When you add in the terrific interest rate picture, all systems are 'go' for home sales. We are definitely on track to equal or surpass the record home sales of 2002."

WTO ISSUES LUMBER DECISION

On May 27, the World Trade Organization (WTO) concluded in a preliminary ruling that the duties imposed by the U.S. Commerce Department on imports of Canadian softwood lumber were based on a flawed methodology and the tariffs should be rescinded.

But the issue is far from decided. The WTO is expected to issue a final ruling on the U.S. subsidy determination in July, around the same time that a NAFTA panel will weigh in on the issue. Canada has also filed WTO and NAFTA challenges to overturn the anti-dumping duties now in effect.

"WTO's ruling reaffirms what we've been saying all along: The U.S. Commerce Department's findings that Canadian softwood lumber is subsidized has no merit. Lumber trade barriers are bad economic policy that needlessly penalize home builders, home buyers and other U.S. consumers of softwood lumber. It's time to overturn the tariffs and let free trade prevail," says Bobby Rayburn, NAHB's first vice president.

American consumers are currently paying duties totaling more than 27% on Canadian lumber shipments into the United States. The United States relies on Canada for approximately one-third of the lumber it needs. The current 27% duties can add more than \$1,000 to the cost of building a new home, imposing a hidden tax on American home buyers, the NAHB says.

BUILDER CONFIDENCE RISES IN MAY

Builder confidence in the market for new single-family homes rallied in May as a further downshift in mortgage interest rates and improving consumer confidence considerably brightened the outlook for future sales activity.

ENERGY STAR REACHES MILESTONE

NAHB's Housing Market Index (HMI), a monthly gauge of builder sentiment, rose four points to 56 in May, regaining much of the ground it lost earlier this year due to poor weather, war and economic litters.

"The latest measures of consumer conidence have shown considerable improvement, and this is good news for home builders," says David Selders NAHB chief economist. "Builders are solidly optimistic about being able to sell homes that are getting built. Expectations for sales in the next six months are back up to speed with their level at the beginning of the year."

The HMI is derived from a monthly survey of builders that NAHB has been conducting for nearly 20 years. Home builders are asked to rate current sales of single-family homes and sales expectations for the next six months.

All three component indexes gained substantially in May. The index gauging current sales of new single-family homes rose four points to 61, while the index gauging sales expectations for the next

The NAHB recently commended the U.S. Environmental Protection Agency (EPA) for passing an important energy-related milestone this year. More than 100,000 home have been constructed under the EPA's voluntary, consumer-oriented, market-driven Energy Star program since it was launched in 1995. The EPA and NAHB marked the occasion in joint remarks by EPA Administrator Christie Whitman and NAHB President Kent Conine during the NAHB Spring Boards.

"NAHB considers acceptance and expansion of the Energy Star program paramount to our continued success when it comes to conserving energy," says Conine. "Energy Star is the perfect mix of technological advances, consumer appeal, energy conservation and green building for the builder, the buyer and the nation. This unique partnership between the EPA and the nation's builders helps homeowners conserve energy.

Homes built today are 100% more energy efficient than homes built in the 1970s because of two factors: voluntary programs such as Energy Star that make it easy for builders to promote conservation to home buyers, and new construction materials that help save on energy use. Our goal is to do what we can to help the EPA, new home buyers and homeowners by expanding market- and technology-driven initiatives that encourage maximum energy efficiency at minimum costs.

"These programs are helping consumers, builders, utilities and government agencies realize energy savings without adding exorbitant costs that jeopardize homeownership for families," Conine says.

six months and the index gauging traffic of prospective buyers each rose six points to 68 and 41, respectively.

"Builders are on track for a very healthy year in 2003 as the market for new singlefamily homes continues to exhibit stability and strength," says Seiders. "We are now forecasting that new-home sales and stars in this category will be essentially on par with last year's solid numbers."



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IndustryBriefs

USG NAMES INDUSTRIAL-IZED MANAGER

At United States Gypsum Company (Chicago, IL) Ted Kellam has been named manager, marketing and technical services for the industrialized construction division, which serves the building systems industry.

A 19-year veteran of

the company, Kellam



joined United States Gypsum Company (USG) in 1984 as a light steel framing engineer, Since that time, he has held many positions of increas-

ing responsibility within the company's technical and sales organizations. For the past five years, he was a field sales manager in the company's St. Louis office.

"Ted's broad experience in both sales and the technical services area of USG will enhance our focus on this important market," says David Wiley, director, marketing, industrialized construction division. "He has a strong track record for success and we are pleased to welcome him to this area of our business."

USG formed its industrialized construction division several years ago to reflect the fact that many types of structures-ranging from single-family homes to schools and medical facilities-are now completely or partially constructed in factories. Previously, the division was known as the manufactured housing group.

RWC OFFERS APPLIANCE PROGRAM

Residential Warranty Corporation (Harrisburg, PA) recently launched a new extended warranty program for appliances and systems. Dubbed Platinum Advantage, the program extends warranty protection beyond the original manufacturer's standard warranty on a variety of appliances and systems in the home. The program is only available through a network of approved builders.

This package approach provides the homeowner the security of more comprehensive and long-term coverage, but at a substantially lower rate than if they were to buy individual extended warranties on each item of equipment, says Susanne Palkovic, vice president of marketing.

Most things break eventually, but appliances and systems within a home typically carry only a one-year warranty from the manufacturer. Through Platinum Advantage, homeowners are protected against the potential financial burden presented by broken appliances for up to seven years on covered items. Without an extended warranty, homeowners may have to pay hundreds of dollars for repairs. With Platinum Advantage, homeowners are responsible for only a small service fee. For details, call 866-394-5135.

NORTH DAKOTA JOINS IBC

The state of North Dakota has entered into a tentative agreement to join the Industrialized Buildings Commission (IBC). The agreement will take effect in August when North Dakota's third-party inspections program becomes mandatory for modular residential and commercial manufacturers that build six or more structures per year.

IBC was created in 1992 when the current member states of Minnesota, New Jersey, and Rhode Island each enacted the Interstate Compact on Industrialized/ Modular Buildings, IBC's model rules and regulations served as the basis for North Dakota's program. By signing an Interim reciprocity agreement, North Dakota will be able to take advantage of IBC's benefits before becoming a full member.

The addition of North Dakota means manufacturers can market their IBC-labeled product in four states using a single approval and inspection process. IBC-labeled buildings can also be sited in Kentucky, which has an agreement with IBC, by complying with special plumbing plan review and inspection requirements.

CENTURY OF PROGRESS IN HOUSING

In 1900, U.S. consumers typically had to pay cash for new homes, since long-term amortized loans were not available. The typical new home of that era was 700 to 1,200 sq.ft. and featured two to three bedrooms. About half of the homes had one



installed a new 230kW solar electric system, located atop the Health and Social Services building in Fairfield. The system, furnished by PowerLight Corporation of Northern California, provides enough electricity to power more than 200 homes.

bathroom while the rest had no bathroom or even running water.

Today, houses averages 2,265 sq.ft, with three or more bedrooms and 2.5 baths, along with central air conditioning, a garage for two or more cars and a fireplace.

These are among the revelations in a free publication from the NAHB that charts the countless advancements made in housing quality, design and performance through the last 100 years. "A Century of Progress" documents the evolution of the nation's housing throughout the 20th century.

demonstrating how today's homes provide the kind of comfort, convenience and quality of life unknown to previous generations.

The new report presents snapshots of housing through time,



including typical home designs and statistics over the years. It also charts 50 years of housing milestones, starting with the historic Housing Act of 1949, which introduced the national goal of "a decent home and a suitable living environment for every American family" and designated the private sector as the means of achieving that goal. The report is available free of charge in PDF form at www.NAHB.org (type "Century of Progress" in the Search box). You can also call NAHB Public Affairs at 202-266-8254 and request a copy.

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Log & Timber Frame3ries

UPGRADE YOUR DESIGN DEPARTMENTS, SURVEY SAYS

Log and timber frame producers need to invest in software upgrades and training to speed up the design process, if they are to capture more of the custom home building market nationwide.

That's the conclusion of the Log and Timber Frame Industry Design Study and Software Survey, coproduced by J. Rouleau & Associates and Rob Pickett & Associates.

A full 90% of owner-built homes are custom designed to some extent, the report notes. Most companies take 12 weeks or more to compete the design phase, which starts at contract acceptance and ends when production plans go to manufacturing. Most producers still use two-dimental contracts acceptance and ends of the starts at contract acceptance and ends when production plans go to manufacturing. Most producers still use two-dimental contracts acceptance and the start acceptance and the start acceptance and the start acceptance and the start acceptance are started as a start acceptance and the start acceptance are started as a start acceptance and the started acceptance are started as a started acceptance and the started acceptance are started as a started acceptance and the started acceptance are started as a started acceptance and the started acceptance are started as a started acceptance and the started acceptance are started as a started acceptance and the started acceptance are started acceptance and the started acceptance acceptance and the started acceptance acceptance acceptance acceptance acceptance acceptance and the started acceptance acceptance

sional technology and most are struggling to maintain a design and engineering staff.

"The technology available today can produce a 3D model of a building that can be tied to databases of materials to rapidly produce accurate plans and material lists," says Rob Pickett, co-author of the study. "The software for this effort, the training for technicians who can operate the systems and the availability of trained professionals are still evolving."

Turning to outside designers during peak periods int an option for many producers. *Outsourcing design work is difficult for systems-built housing producers because of the proprietary nature of the specifications and methods," says Rouleau. However, it might be a solution for some companies to explore as they

attempt to handle the design load during the helight of the buying season. "The market is showing very little patience as the latest technology creates an environment that expects instant results. Customers who do not have the tolerance to wait for plans will go elsewhere to satisfy their goals."

The industry turnaround on a project phase is about three weeks or 15 business days. Larger producers with developed design services respond in five days. "The lack of talented local labor is driving many companies to look for other options. Due to specialized software, proprietary methods and complicated products, the training curve for a new designer is quite long," Pickett says. "Production CAD operators and most architects are frustrated with the inability to be creative and the need for speed. Although technical schools are producing new talent yearly, many building system manufacturers have difficulty maintaining a competent design staff. Some employees will move from one company to another in the industry, but due to geographic proximity, this is a limited issue."

The full 61-page survey is available for \$595. Details 603-643-5033 or e-mail ierry.f.rouleau@valley.net.

LINDAL ADDS LOG, LAUNCHES TARGET/ GRAVES LINE

Lindal Cedar Homes (Seattle, WA) has added logs to its extensive line of conventionally framed, post and beam, and solid cedar homes and sunrooms. The new log line consists of kiln-dried western red cedar in a 10" Swedish cope in an 8" D shape log configuration. The com-



pany also offers matching log siding, solid cedar windows and cedar-clad vinyl windows to complete the look and simplify construction.

The new log packages are a valuable addition to the Lindal product line for the 200 builder/dealers who sell and build these homes worldwide, says Jeff Caden, vice president of marketing.

"This is a dramatically different log profile that will allow our independent dealers to compete in the mainstay of the log home industry," Caden says. Ken Whipple of Manitiou Custom Homes (Kalamazoo, MI) has already made an

auspicious start with this product line, selling a client a 16,800-sq.ft., 10" Swedish cope log home package that is currently under construction in northern Indiana. "Having the new log profile made all the difference." Whippile says.

Lindal has also entered a new marketing arena by partnering with retail giant Target and renowned architect Michael Graves.

"Visitors to Target.com will see something new alongside the vacuum cleaners, bedding and strollers: kits that can be turned into studios, porches and even gazebos based on designs by architects from Mr. Graves 'studio," reports the Wall Street Journal. "The kits will be marketed under the name Pavilions."

The Pavilions can be built as freestanding structures or as additions to homes. Lindal will handle the sales and construction of the structures, which were designed by Graves.

Details visit www.lindal.com or www.Target.com

RECORD SALES

Riverbend Timber Framing (Blissfield, MI), one of the nation's leading timber frame manufacturers, recently announced its highest first quarter sales in the company's 24-year history.

"Sales are nearly double what they were last year at this time," reports Frank Baker, CEO. "Our sales forecasts project very strong second and third quarters as well."

While the economic downturn has adversely impacted many industries, new home sales remain strong due to the continued record low interest rates and investors desire to move their money from the stock market into something more substantial—including timber frame homes.

Riverbend has responded by increasing its sales force, production capacity and marketing. One way Riverbend has expanded its reach into the housing market,

continued on poge 51

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* (see BUILDER, May 2002.)



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ModularBriefs

GENESIS EXPANDS INTO APARTMENT DEVELOPMENTS

Genesis Homes, a member of the Champion Enterprises (Auburn Hills, MI) family of home builders and the only nationwide producer of modular homes, is celebrating Genesis' venture into producing a new



modular residential housing product for builders and developers.

Genesis began construction of its first major multi-family housing complex, which will include 20 modular apartment buildings. The buildings are being produced for a Lansing, Ml. Jow-income housing development designed and planned by A&S Development (Winter Park, FL) and will be the city's first modular apartment buildings.

Developed on approximately 19 acres of land located within city limits, the apartment complex will feature 150 living units. Genesis Homes' Topeka, IN, facility began installing the first of 300 modules on June 2, the first day of the State of Michigan's 2003 Conference on Affordable Housing.

"Genesis Homes is proud to embark on its first major apartment complex with A&S Development and looks forward to showcasing it as an example of our ability to build better homes, faster, in any housing application," says Kevin Flaherty, vice president of marketing for Genesis Homes. "This project is an excellent example of how one developer is using the offsite construction process as part of an overall tax-reduction strategy while simultaneously helping a city address its need for hish-quality, low-income housing."

A&S Development's investment in affordable housing Is part of the Low-Income Housing Tax Credit program, signed into law in 1993. The program promotes private investment in affordable housing by reducing investors' federal tax liability—by a per-

centage of construction, acquisition or rehabilitation costs—over a period of 10 years.

Through the Tax Credit program, owners and investors in affordable rental housing must agree to offer the units to low-income individuals. This means keeping rents below an allowable maximum over a period of 15 years to receive a credit applied directly against their federal tax liability. The program is as beneficial to investors and cities as it is to low-income families and individuals.

According to Mark McDaniel, president of the Michigan Capital Fund, a nonprolit housing corporation that helps investors take advantage of the Tax Credit program, the need for decent, affordable rental housing in many areas of Michigan is substantial. McDaniel states that, while Michigan's housing stock is considered to be among the more affordable in the country, two-thirds of the households in need of affordable housing are renters.

Genesis Homes has a history of helping builders and developers meet the need for affordable rental properties, Recently, Genesls' Topeka facility assisted the Matt Wick Group in three Tax Credit program projects designed to provide affordable rental housing and help revitalize older urban neighborhoods in Springfield, Dayton and Toledo, OH. In each case, Genesis built urban infill homes at the staggering pace of approximately two homes per week at a cost of about \$40 per sq.ft., including set and finish. The projects demonstrated that the efficiencies of Genesis' off-site construction process have the ability to reduce costs, save time and deliver highquality modern homes featuring traditional architecture well-suited to older residential settings.

Genesis' first modular apartment buildings will be under construction both at its Topeka, IN, off-site construction facility and in the 1000–1200 block of Edgewood Boulevard through September 2003. For details, call 877523-1887.

KEISER INCREASES PRODUCTION BY 50%

Due to strong demand for high-end modular homes, Keiser Industries (Oxford, ME) is implementing a plan to Increase its

MID-ATLANTIC GOING STRONG

To paraphrase Mark Twain, the reports of the demise of Mid-Atlantic Building Systems (Candor, NC) have been greatly exaggerated.

The company, launched in 1999 by two veteran home builders, Jeff Smith, chief executive officer, and Tommy Townsend, president, has carved an enviable reputation for quality. It has attracted a loyal cadre of builders who are virtually universal in their praise of the company. Many in its builder network breathed a collective sigh of relief when the company reopened its doors again for business shortly after shutting them for a few days in April.

The modular producer, back in full operation, will likely bring on a private investor to ensure it is on solid financial ground, says Townsend.

"We are putting an agreement together with another individual that will allow us to be stronger than we ever have been before," says Townsend. "Our prospects are good. We think we'll be up to producing two-and-a-half floors a day by the end of this year."

The company constructs homes in a 1,000-sq.ft., state-of-the-art plant, which features innovative engineering and production technologies designed to provide maximum flexibility and productivity. For example, thanks in part to the factory's 48-toot-high ceiling, all Mid-Atlantic homes are completely test-assembled in the factory, including roof structures and dorners. This gives builders in the field added confidence that the homes will come together on site without any problems.

production capabilities 50% by the end of the year. "We've experienced phenomenal growth in sales capacity. Now we have to get the production side to match it," says Steve Miller, director of finance.

The company is currently in the process of building a 50'x100' steel building. This building will be used as a welding shop and warehouse. The existing welding shop will be used as of-line production space for components such as dormers, garages and roof panels. The existing warehouse will be used as additional finishing area, basically adding another bay to the production line. Keiser plans to add 30 employ-

continued on page 47



THE DISTINCTION IS IN OUR DIFFERENCES...INSIDE AND OUT

When you want the speed and cost-effectiveness of modular building and the quality and distinctive options of custom design, choose Ritz-Craft, Our homes can be built with hundreds of custom design options to make each home unique. Our customer service is the best in the business with a fast cost estimating system for custom home pricing and outstanding marketing support materials.

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Panelgriefs

BCMC OCT. 8-10 IN PHOENIX

Mark your calendars for Oct. 8–10. That's when The Building Component Manufacturers Conference (BCMC) will be held at the Phoenix Civic Plaza in Phoenix, AZ.

BCMC is the premier trade show for the structural building component manufacturing industry and provides the venue for the largest gathering of component manufacturers in the world. This year's show, "Navigating Your Future – New Frontiers," promises to expand attendees' knowledge about this rapidly growing and changing industry.

BCMC will feature a number of educational programs including breakout sessions divided into three tracks. These tracks, led by knowledgeable industry representatives, will share ideas and information on personnel, insurance, safety, business-growth opportunities, wall panels and much more. The presentations will kickoff with Brad Sherwood, a regular performer on Whose Line Is It Anymay and The Tonight Show with Jay Leno, along with appearances on other programs, including The Drew Carey Show and LA Law. Gary Garcynski, the 2002 President for the National Association of Home Builders (NAHB), will be the keynote speaker. This year's economic forecast will be given by NAHB's Assistant Staff Vice President and Director of Forecasting, Stanley Duobinis.

Show organizers are anticipating more than 2,200 attendees and 120 exhibitors at this year's event. Attendees at the 2003 show will be eligible for a number of prizes including \$500 cash, which will be raffled-off during open exhibit hours. This year's grand prize glveaway is courtesy of Lakeside Trailer Company. The winner will receive an entity ever's use of a 2004 model, 42–60x86"

PANEL/MODULAR TOUR A SUCCESS

Based in Fishkill, NY, this year's BSC Panel and Modular tour was regarded as success, with attendees visiting PDJ Components, Signature Building Systems, Simplex Industries, Chelsea Modular Homes, Northeast Panel & Trust and Superior Walls. J.D.H. Trussmaster Stretch Roll-Off trailer with sliding tandems, a hydraulic frontend and controllable rollers with remote floor. In addition to these scheduled events, the Carbeck Structural Component Institute (CSCI) will sponsor live and silent auctions at the show. Anyone wishing to donate auction items may contact Kelli Gabel at 608-268-1161, ext. 128.

For details on the show, please visit the BCMC Web site at www.bcmcshow.com or call BCMC at 608-268-1161, ext. 9.

OSB MAKERS EYE

The industrial market, which accounts for only around 2% of North American oriented strand board (OSB) production, has never been targeted as a potentially larger market for OSB. Until now, that is.

Made up of wood strands aligned lengthwise and crosswise in different layers for structural strength and rigidity, OSB has captured about 75% of the North American home construction market for floor, wall and ceiling panels. Most OSB production, about three-fourths of the total of 23 billion square feet (3/8-inch basis), continues to be driven by new housing starts.

OSB makers will continue to supply the residential market with large quantities of sheathing. Specially products, such as heavy-duty flooring panels, radiant panels, structural insulated panels, rimboards and I-joist webs, will also play a larger role to maintain and increase residential market share. But there is a limit

tion market needs, which is why manufacturers are looking to new markets.

The next two largest markets for OSB are remodeling and renovation, which account for just under 15% of production, and nonresidential (panels for factories, office buildings, hospitals, government buildings and military bases), which makes up close to 10% of production. The industrial market is the smallest North American structural panel market for OSB. Conversely, it is the largest for plywood, accounting for more than one third of total plywood production.

"ALTHOUGH A RELATIVELY SMALL MARKET NOW FOR OSB, IT IS LIKELY TO HAVETHE LARGEST UPSIDE POTENTIAL DOWN THE ROAD."

"The industrial market will be a larger target market for OSB because it is the least penetrated," says Mark Angelini, president and CEO of the Structural Board Association, an industry association representing major structural panel manulacturers. "Although a relatively small market now for OSB, it is likely to have the largest upside potential down the road."

It won't be easy. "The low-hanging fruit has already been taken," says Al Schuler,



Saluting the Finest in the Building Systems Industry

Building Systems Councils of NAHB Presents

THE EXCELLENCE IN MARKETING & MODEL HOME DESIGN AWARDS

Call For Entries

The Building Systems Councils (BSC) of the National Association of Home Builders is currently accepting entries for its annual Excellence in Marketing and Model Home Design Awards, to be presented at SHOWCASE 2003 at The Homestead, Hot Springs, VA.

New This Year

An expanded award category list encourages participation by associate council members and any NAHB builder member using systems-built housing.

Who Can Enter?

These awards are open to BSC member manufacturers and associate members, and any NAHB builder member using building systems, including log, modular or panelized construction technologies.

CATEGORIES

Marketing Awards For Member Manufacturers:

- Builder Brochure
- CD-Rom/DVD
- CD-Kom/DVD

 Consumer Brochure
- · Consumer Publication Print Ad
- Trade Journal Print Ad
- Web site

For NAHB Builder Members:

- CD-Rom/DVD
- Consumer Brochure
- Consumer Publication Print Ad
- Trade Journal Print Ad
 - Web site

For Associate Members:

- Brochure
- CD-Rom/DVD
- Newsletter
- Print Ad to Builders/Manufacturers
- Web Site

Model Home Design Awards

For Member Manufacturers:

- Log Home Under 2,200 sf
- Log Home Over 2,200 sf
- Modular Home Under 2,200 sf
- Modular Home Over 2,200 sf
- Panelized Home Under 2,200 sf
- Panelized Home Over 2,200 sf

For NAHB Builder Members:

- Outstanding Systems-Built Home, Under 2,200 sf
- Outstanding Systems-Built Home, Over 2,200 sf







How To Enter

There are Two Easy Ways to Enter:

- Contact the Building Systems Councils at (800) 368-5242 x8576 and request a call for entries packet
 Print out nomination forms from the Building Systems Councils
- section of www.nahb.org and return completed nominations to the council

Nomination Fee

\$50/entry, BSC member manufacturers \$50/entry, BSC associate members \$25/entry, NAHB builder members

Deadline

All entries must be received by September 12, 2003 to be eligible for judging. Winners announced during awards ceremony at SHOWCASE 2003, Nov. 2-5 in Hot Springs, Virginia.

Excellence in Marketing & Model Home Design Awards C/o The Building Systems Councils National Association of Home Builders 1201 15th Street, NW Washington, DC 20005 (800) 368-5242 x8576

SIPSzries

SIP PRODUCTION CLIMBS 50% IN FIVE YEARS

The volume of single-family homes constructed with Structural Insulated Paneis (SiPs) has increased by a stunning 50% in the last five years, from 8,000 homes in 1997 to 12,000 homes in 2002.

This makes SIPs the fastest growing building system when compared to the growth rate of log, modular and other forms of panelization, according to results from the annual production survey conducted by the Structural Insulated Panel Association or SIPA (Gig Harbor, WA).

"The growth rate of the SIPs industry continues to be strong as more and more builders and homeowners are preferring the high energy-efficient performance and lost cost of homeownership associated with living in an SIP home," says Biil Wachtler, SIPA executive director.

The following are survey results and estimates for 61 SIP manufacturing companies in 2002:

- SIP production for 2002 was 51 million square feet.
- 70% of production was used in either single-family or multifamily housing.
- 30% of production was in nonresidential construction, including agricultural buildings.
- An estimated 12,000 living units (mostly single family) were built with SIPs.
 An estimated 2,300 nonresidential build-
- An estimated 2,300 nonresidential buildings were built with SIPs.

For details, call 253-858-7472 or e-mail staff@sips.org.

PATALUNA ELECTED SIPA PRESIDENT

Damian Pataluna of FischerSIPs (Louisville, KV) is the new president of the Structural Insulated Panel Association (Gig Harbor, WA), Patahuna was elected by unanimous vote during the May 7 meeting of the SIPA Board of Directors at the SIPA Annual Meeting and Conference at the Hilton in the Walt Disney World Resort, Orlando, FL. Pataluna succeeds Dave Gauthier of Winter Panel Corporation.

Frankiy speaking, President Pataluna will only have to remember one name to address the other elected officials of SIPA: Frank Kiesecker, R-Control/Advance Foam Plastics, was elected 1st Vice President; Frank Wopperer, Thermal Foams, was elected 2nd Vice President; and Frank Baker, Insulspan, was elected Secretary/ Treasurer.

Michael Readwin of Greensmart Homes, was selected to fill an open manufacturer

continued on page 53

SIPA BUILDING EXCELLENCE AWARDS

The winners of the SIPA Building Excellence Award Competition were announced at the annual meeting in Orlando, FL. All projects were built with a minimum of 50% structural insuitated panels and judged on the energy efficiency, engineering innovation and other SIP-related factors in the success of the project. Judges for the contest were Jeff Christian of the Oak Ridge National Laboratory and Craig Hedgecock, PE, FSM.

The Grand Prize Winner (A) The Fenner Residence, submitted

by Sun Builders (Nevada City, CA).
This overall winner was submitted in the sin-

gle-family home over 3,000-sq.ft. category. It was chosen as the winner in that category as well as overall winner for its beauty, energy efficiency and design. Built with structural insulated panels from R-Control/Advance Foam Plastics, Sun Builders, Inc., describes it

as an "ancient Japanese Tatami construction module meets modern American construction system home."

Sue Fenner, owner of the home, couldn't be happier. "I am continually amazed at the energy efficiency of this house. I only need to turn on the heat when it is below 40 degrees outside. And when I do turn on the radiant floor heating, after an hour or so the house is warm enough to shut the heat off for several days."



Runner Up (B)

The Woodbend Spec. Model, submitted by Taras Construction & Consulting (Brunswick, OH).

Multifamily Commercial Buildings Category (C)

The Wilson, NC Duplex, submitted by Panelwrights (Wilson, NC).



The Kaiser Horse Facility, submitted by Energy Panel Structures, Inc. (Graettinger, IA).

Commercial Structures Category Winner (E)

The Central Bank, submitted by Energy Panel Structures, Inc. (Graettinger, IA).

Most Unique Application (F) The Crave Brothers Cheese Factory, Energy Panel Structures, Inc. (Graettinger, IA).









Merchandising Your Model Home

help push your annual sales higher, you've invested in a model home. If you think buyers will be opening their checkbooks with glee if all you are showing in your model homes is empty space and blank walls, then it's clear you haven't considered who makes purchasing decisions and why.

Buying a home is an emotional decision, usually made by women, backed by rationalizations. Don't think that partnering with a local furniture seller will do the trick. Just as clothing expresses personality, merchandising shows of a model home's character. Done well, it can play down any flaws in a floor plan. Done very well, it can launch buyers' fantasies about living in the home—a key sten toward a successful sale.

Want in? Then find yourself a talented merchandiser. Don't know where to look or how much you'll expect to pay for their services?

Start by looking for merchandlsers or interior designers in your local phone book, so you don't have to pay travel costs for someone outside your territory. Also, look for those who have earned a MIRM designation (Member of the Institute for Residential Marketing), advises Jessica Glynn, vice president marketing for Merchandising East (Ellicott City, MD), a firm that just earned too awards for Best Interior Merchandising at the 2002 SMC Max Awards in Baltimore. (The awards were won for The Barclay at Worman's Mill by The Wormald Co. and The Carlyle at Highland View Estates by Grayson Homes.)

Speaking of which, you might ask potential candidates if their firm has won any awards. "That can be on the national level or on the local level. There are a lot of very tale national ever on the local level. There are a lot of very tale national ever out there. If you are a builder who has never used one before, I would recommend that you interview several and have at least two present ideas to you for your model home." says Ghran.

The per-square-foot cost of model merchandising, including all materials, can run from \$12 to more than \$25, depending on your target market. The average cost is \$15 per sq.ft., according to merchandisers contacted by BSM.

Even with a merchandised home, you still have to ask for the sale. Just don't be surprised when they say they want to buy.

"One woman told us she wanted everything we had in our model, right down to the last candle holder," recalls Travonda Satterwhite, co-owner of Satterwhite Log Homes (Longview, TX).

Attention Log Home Manufacturers

You already know you have far more interested buyers than you have builders to turnkey your homes. That's why Building Systems Magazine's top story for the Sept./Oct. issue will feature builders making a lucrative living with log homes. Don't miss out on this advertising opportunity to alert builders to the advantages or your building systems.

Attention Foundation Manufacturers

Do you manufacturer an innovative foundation system? Then our Sept./Oct. issue offers an unusual advertising opportunity—two pages for the price of one. Call today for details on this advertorial opportunity.

Attention BSC Members

You have from Aug. 11th to Sept. 12th to be part of the Building Systems Councils of the National Association of Home Builders Year 2004 Directory, which will be distributed at the International Builders' Show and to more than 30,000 interested builders nationwide.

Open to BSC members only. Membership information call 800-368-5242, ext. 576. For advertising information call 800-336-9548.

Speed Saves \$\$\$

Act now and use year 2003 advertising rates for your year 2004 ad campaign. Book with *BSM* for the coming year before Sept. 30th and avoid standard ad rate increases.

Call Today, 800.336.9548

Building Systems



TempRite™ PEX for Potable Water Systems

Flexible Plumbing with a New Twist

TempRite PEX compounds from Noveon offer the most-odvonced technology in cross-linked polyethylene (PEX) for hot and cold potable water systems. The patented** multi-layer pipe produced utilizing TempRite PEX outperforms all other cross-linked polyethylene plumbing alternatives to assure the longest, trouble-free service life available in the industry today.

The TempRite PEX Multi-layer Advantage

The multi-layered construction of pipe made from the TempRite PEX 2200/290/400 system is designed with on Inner liner to enhance the already superior properties of the middle layer for Chlorine/ORP resistance. The middle layer of the pipe provides long term resistance to Chlorine/



enhanced UV resistance. This layer ossures the customer that if the pipe is exposed to UV light, its physical properties os well as its lona

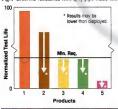
term Chlorine/ORP resistance will be retained at the highest level in the Industry. The exterior layer, also with superior Chlorine/ORP resistance, olso provides the user with the proper color coding for easy use in plumbing applications.

Unlike competitive plumbing options, pipe manufactured from TempRite PEX is the only system that can offer manufacturers and contractors this unique combination of benefits:

- Superior resistance to all types of disinfectants, including chlorine. Compliance with NSR Protocol P171 for NSF CI-TD and CI-R marks. Exceeds the proposed requirements of ASTM F876 when
- tested in accordance with the new ASTM F2023 standard for chlorine resistance.
- Superior retention of properties when exposed to UV light. The most advanced cross-linked polyethylene pipe in the world.
- Pipe made with TempRite PEX to ASTM F876/877 requirements con use standard ASTM F1807 brass or copper Insert fittings.

Designed to Last

Fig. 1 Chlorine resistance testing of pipe made with TempRite PEX



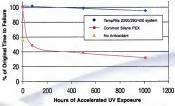
1. TempRite PEX 2. Common Silane PEX

3. Peroxide PEX 4. Irradiation PEX

5. Polybutylene

Fig.2 Chlorine resistance testing of pipe made with TempRite PEX after exposure to UV light as compared to PEX pipe made with alternative PEX products.





No other flexible pipe performs better than one mode from TempRite PEX. The patented TempRite PEX compounds extruded Into multi-layer pipe provides unmatched durability and performance in domestic plumbing applications.

As a result, pipe manufactured with TempRite PEX relieves many of the variables that commonly affect pipe service life, including; imperfect water quality; exposure to disinfectants such as chlorine; or exposure to UV light. These factors commonly cause antioxidant breakdown and embrittlement of traditional PEX piping, potentially reducing expected service life. Pipe made with TempRite PEX overcomes these problems to provide unsurpassed corrosion resistance. What's more, pipe made with TempRite PEX will exceed the proposed minimum requirements of ASTM F876 standard when tested in accordance with the new ASTM F2023 standard for chlorine resistance as well as exceeding the minimum requirements of NSF Protocol P171 to receive the NSF CI-TD and CI-R marks.

Tests also reveal that pipe made with TempRite PEX withstands exposure to UV light unlike competitive alternatives. Whether the pipe stays at the distribution warehouse or on the construction site where exposure to UV light is common, TempRite PEX products resist breakdown and show superior durability.

Trust the Best

Developed by Noveon - a leader in advanced specialty chemicals for the plumbing industry - you can trust TempRite PEX for dependable, efficient pipe performance year after year.

For more Information on Noveon TempRite PEX compounds, contact Noveon at 888-234-2436, x5811, or visit us on-line at www.tempritepex.com.

** Muitiple patents pending

noveon

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TempRite™ PEX and chlorine have formed a new relationship.

Now there's a flexible PEX pipe developed specifically to resist water-treatment chemicals. Pipe made with TempRite™ PEX, developed by Noveon, uses a combination of materials and manufacturing processes to provide the most chlorine-resistant PEX in the world.* This makes TempRite PEX a superior choice for any water quality, and particularly beneficial for water with high chlorine content.

Exposure to chlorine is a variable that must be considered in the long term performance of PEX pipe. Chlorine resistance is more of a factor in North America because 54,000+ water districts use various levels of chlorine and/or other chemicals to disinfect water. The level of disinfectant found in North America is much higher in normal usage than in other parts of the world. In special cases, the level of disinfectant is increased beyond the norm to fight specific bacterial issues. This exposure makes pipe made with TempRite PEX compounds the best alternative.

made with TempRite™ PEX

Multi-layer pipe

Only pipe made with TempRite PEX is manufactured with three layers. The three layers combine to deliver outstanding resistance to water-system chemicals and UV light while still providing the flexibility and ease of installation you value.

For more information about how Noveon TempRite PEX can improve the performance of your water systems, call 888-234-2436, x5811. Or visit us online at www.tempritepex.com.

*patents pending



Cookin' For A Cure

Dealer Cooks Up Book to Battle Cancer

Then a friend or family member is diagnosed with cancer, people often want to do sometime thing to help. When Crystal Horne, a dealer for Honest Abe Log Homes in Elysburg, PA, learned her father had cancer, she cooked up an inspiring idea. Why not create a cookbook with recipes from clients and fellow builders with the proceeds going to charily? That's how Cookin' For a Cure came into being.

"One of the things I've learned through this experience is that everyone—no matter where they are in life—is touched by cancer in some way," says Crystal Horne.

who's 65-year-old father developed non-Hodgkins lymphoma.

Her cookbook idea was well received by Honest Abe Log Homes (Moss, TN). Soon, recipes began to pour in from clients and staffers in the home office, as well from builders, dealers and suppliers. Within 60 days of proposing the idea, Home and the staff at Honest Abe had collected more than 400 recipes.

Based on the great response from clients and suppliers, they contacted country music station WSM in nearby Nashville, TN. Georgia Blagovich at WSM asked various country music stars to contribute their favorite recipes. His requested garnered recipes mon top country stars, including Faith Hill, Tim McGraw, Randy Travis, Charlie Daniels, Alan Jackon, Lorretta Lynn, Wynonna, Sammy Kershaw, Kenny Rogers, Crystal Gayle, Dolly Parton, Louise Mandrell and George Jones.

An anonymous donor contributed money for the first printing of the cookbook. With momentum building for the project, Horne chose to have all proceeds go to the National Cancer Awareness Foundation. The foundation's mission is to generate cancer awareness and raise funds to help cancer patients and

their families in times of crisis. The foundation has worked with the building systems industry before—in fact, it's flagship project was Jan's House of Hope.

You can help make a difference to cancer patients and their families by purchasing a copy of this cookbook. All proceeds help cancer victims directly. To get your copy, send \$10 plus \$2 for shipping to: NCAF c/o Honest Abe Log Homes, 3855 Clay County Highway, Moss. TN 38575 or call 800-231.3695.

And, in case you are curious, Crystal Horne's father responded well to treatment and has been cancer free for two years now.

Baltimore Sun Features Modular Homes

In a report on May 11, the *Baltimore Sun* newspaper did a feature article on modular homes. The "Modular Home Owners Put Pieces Together" article chronicled the growing popularity of this building system.

"Though modular homes accounted for only 35,000 of the 1.6 million-plus dwellings built in this country during 2002, they are becoming increasingly popular among buyers," says reporter Patricia V. Rivera in the article. "Modular homes are built in a factory and assembled on site in sections, but technological innovation has paved the way for customization. Moreover, modular housing closely resembles traditional stick-built homes but cost as much as 6% less, are not exposed to the elements during construction, and can be assembled in as little as one week." •

Construction Writers Honor Jan's House

Long after it left the high seas, Jan's House of Hope continues to earn recognition, Jan's House recently received an Honomable Mention from the Construction Writers Association in the public relations category. The award was presented to Jerry Rouleau of J. Rouleau & Associates at the association's annual Marcom (marketing and communications) awards. Rouleau was the founder and originator of the Jan's House of Hope project, which raised money for eight host organizations—from hospitals to hospices—plus received more than \$15 million worth of national coverage

in TV, radio, newspapers and trade publications. The story of the barge with the modular house atop it was reported in more than 320 publications in 32 states, including USA Today, People Magazire, "The Today Show" and Home magazire.

Jan's House also won a gold award from the Home Builders & Remodelers Association of New Hampshire for the most creative public relations campaign. Check out tour highlights on the web at www. janshouseofhope.com.The construction, furnishing and exhibit of Jan's House was funded completely through corporate and individual donations. lan's House of Hope was

named in honor of a brave woman, Rouleau's wife, who suc-

cumbed to cancer in 1999 at age 50. But it was also dedicated to more than 7,000 individuals who fought cancer—some successfully, some not.



Modular Home Sales Soar 11% in 2002

Industry grabs more market share in nearly every region, thanks to improved designs and growing consumer awareness of its quality.

The good news is modular home construction is reaching new heights. The bad news is if your particular boat isn't rising on the same tide, it's likely you need to rethink your business plan because you are losing customers to a competitor.

That's among the conclusions from a report from an industry analyst that says modular home production reached historic highs in 2002, growing a stunning 11% from the previous year to more than 36,000 homes nationwide. This compares to an increase of 8% growth in all new homes sales nationwide.

Midwest

10%

England 12% Mid-Atlantic

Lakes 22% 18%

South **South Central** Atlantic Regional Consumption 28% Activity in Modular Housing

the overwhelming majority of which are site built.

"The total modular volume for 2002 is very impressive indeed and it's a good sign for the Industry," says Fred C. Hallahan, principal of Hallahan Associates (Baltimore, MD), which compiles annual state-by-state and county-by-county statistics. "What the industry has been doing for the last four or five years is hovering right around that 30,000 range. This has been the case since 1998. But now, with this bump up to 36,000, it's clear the industry has broken out of that model. And I see continued strong growth for this industry as a whole."

The Northeast, Midwest and South Atlantic states continue to be the most active modular building regions, with

several states showing increased market share. Moreover, in numerous states, a shakeup among manufacturers sees some longtime producers losing market share to new-

comers with more aggressive designs and builder recruitment efforts.

North Carolina Tops

For the fifth year in a row, North Carolina leads the nation in modular homes set in the state (see sidebar). Rounding out the top three states for modular homes are New York in second place and Michigan in third, which changed rankings from the previous year, "In New York alone, modulars are up 5% from the previous year," Hallahan says.

Other Northeastern states are up or holding consistent with years past. Sales to New Jersey buyers, however, are down slightly.

In contrast, many of the New England states are seeing huge increases, as much as 20% in some states. "Maine, in particular,

continued on page 24

Top 10

States North Carolina

New York

Michigan

Virginia

Ohio

10. Minnesota

Wisconsin

Massachusetts

New Jersey

Pennsylvania

NC's Rebel Mod Rules

West

5%

One reason North Carolina continues to lead the nation in the number of modular homes set in the state is because of its building code.

In its residential code, the state allows socalled "rolling" or "on-frame" modulars, which are built to the state's residential code but are mounted on a steel chassis that is common in HUD-code or manufactured homes.

This means many manufacturers produce homes on the same factory line with nearly identical floor plans, features and exterior treatments, set on the same chassis, but affixed with different state seals—one indicating it's a modular home, the other indicating it's a HUD-code

It is often desirable to call it a modular because it opens up new markets and opportunities in areas that were previously off limits, due to

zoning restrictions on HUD-code homes.

Traditional producers argue that any poor quality on-frame modulars can have far-ranging repercussions within the real estate community-from appraisals and comps, to the consumer's perception of the product.

I call them the bottom feeders. You can walk into some of their on-frame modulars that they've built and never know you're in a modular, because it looks and feels like a trailer," says a builder for Mod-U-Kraf in North Carolina. "They'll slap a 2'x8' floor system in there, upgrade the plumbing from 3" to 4", but use the same kind of interior products they've always used in mobile homes. This naturally confuses consumers, who don't need any help in that area."

This blurring of product boundaries can be

problematic for appraisers attempting to place a value on such a home."I walked into one of these on-frame modular homes the other day, and you could tell almost immediately that it's just crap," says one North Carolina appraiser, who declined to be identified in print."Some are just fine, built well, but this one wasn't. But if I check that 'below average' box on the appraisal form it's like pushing all kinds of alarm bells for everyone involved in the deal. Then they come back at me and I have to invest significant time and energy in justifying that below average rating and a lot of us (appraisers) are finding it just isn't worth it. You can lose a lot of businessquickly. So they get that average rating. But is it as valuable as the house down the street? No. Probably not."

For Every Step of Life...

Slogan Reflects Shaw's Commitment

For years, **Shaw Industries** has been the acknowledged leader in carpet manufacturing, and the company's long-standing reputation of service, quality, and value for its soft floor covering products continues today.

Although still the most popular floor covering sold, carpet is only one component of a much larger industry. Hardwood, ceramic, and the increasingly popular laminate flooring, have all experienced either a resurgence in popularity or newfound acceptance. Homes now feature a variety of floor coverings, based on individual preferences and practical concerns, and consumers insist on a broad choice of products when shopping.

Recognizing the needs of our customers - both end-users and dealers - Shaw has embraced the challenge of expanding its scope and has become a leading supplier of virtually all floor covering types. The company is committed to being the best total flooring supplier, an objective that is especially relevant to the demands of systems builders.

Consistent with this broader focus, more than five years ago Shaw formed the Systems-Built Division, a group dedicated to meeting the unique needs of the business. This division provides the

necessary products, upgrade options, and dependable service that ensure systems builders success with their customers.

Complementing the company's "total-package" approach is its complete line of color-matched trim/accent pieces for all of its laminate and wood flooring selections, and a full line of floor care products to ensure a long, beautiful life for our hard-surface floors.

In addition to access to essential products and services, the Systems-Bull Division benefits from the fruits of innovation for which Shaw has long been noted. From carpet to hard surfaces, the company has reached a level of experience and expertise that enables us to be creative in exceeding the expectations of the most discriminating oustomers. Among the many advantages

Shaw offers are the following:

Recognizing the needs of our customers - both end-users and dealers - Shaw has embraced the challenge of expanding its scope and has become a leading supplier of virtually all floor covering types. The company is committed to being the best total flooring supplier, an objective that is especially relevant to the demands of systems builders.

* RAZI**. This patented soil and stain repellent system has been halled as a new generation in soil and stain resistance textudings, Most stain and soil nesistance systems provide adequate protection only alround the surface of the capter -spills which soak in are absorbed from the base of the yearn and cause stains, an occurrence known as "wicking." Exclusive to Shaw carpets, the RZ system yields total fiber coverage protecting the year from top to bottom to resist spills and minimize

SoftBas@ Platinum - The recipient of another patent, this revolutionary flexible carpet backing system offers a more efficient installation with minimal discuption to the home revincement. Featuring excellent softens underloat and increased insulation capability for warmth, carpets of SoftBas are extremely flexible and the backing's unique construction has eliminated the issue of restrects composition.

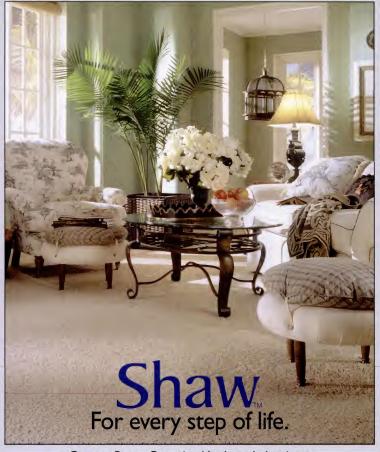
*VersaLock™-This revolutionary, glueless installation system, available with selected Shaw laminate and hardwood products, allows a floor to be installed quickly and without glue. This eliminates a messy cleanup and allows immediate access. The patented locking technology securs the flooring panels on all floor sides without adhesive.

*The Americana Collection - Homeowners can experience the best of all worlds with The Americana Collection, flooring that reflects the old-world beauty and timeless charm of hand-scraped and antiqued hardwood with the convenience of Shaws' innovative VersaLock** Quleses installation system.

* Shaw Rugs - As the trend toward hard surfaces becomes more prominent, area rugs have grown in popularly and use. Shaw Rugs, one of the largest produces of outsom futfled, fabricated, printed, and machine-woven rugs, offers an unmatched selection of styles, from affordable printed products to hericonor—quility materolipiess. Many of the most popular styles are found in the Katyle Heinard Home Collection, beautiful and durable machine-woven rugs available in a wide range of popular sizes, including oversized, round, and numes.

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FORECAST & TRENDS

continued from page 21

is seeing some very strong increases," Hallahan says. Domestic producers are creating most of these New England homes, but increasingly builders and buyers are importing from Canada to take advantage of the strong U.S. dollar and its purchasing power against the loon. Canadian imports rose 25% in a single year, from 800 homes to more than a 1,000, Hallahan says. "And the majority of them were destined for the New England states."

Another region seeing comparable growth is the South Atlantic region, Hallahan says. The region, which includes North Carolina, South Carolina and Virginia, has grown from 26% of all modular housing activity to 28%.

"Virginia is up 19% and South Carolina is up 12%. I see over time that this region will make up 6% of the market, whereas currently it's about 3%. If you keep looking south along the coastline, we're seeing growing modular sales in nearly every state. The industry is definitely moving south, following home-buying ternds. It's particularly remarkable in a state such as South Carolina, where there isn't a local presence there by manufacturers. But years ago that same argument was made for North Carolina and you see where that state is now. I think that the potential market for modulars in the southern coastal states is normous."

The Great Lakes region is still strong at 22% of the market, with

the same going for the Midwest at 10%. South Central is at 5%, a one-point up-tick from the previous year. The West is still in its infancy in many respects, with 5% of all modular sales.

What's fueling this growth? Low interest rates haven't hurt, nor has the growing consumer awareness of the quality inherent in factory construction and its advantages over the general chaos of site building and its vulnerability to weather, thieves and poor workmanship.

According to Hallahan, two factors drive much of this growth in the modular market. The first is the conversion of HUD-code manufacturers to the modular building system; the second is that modular manufacturers are increasingly investing in designs and architectural features that match or even beat site builders for curb appeal.

"I see more and more companies seeing success by targeting more affluent buyers, those that are above the median household income," he says. As a result, modular homes are typically larger on a per-square-foot basis, echoing what is happening in site building as well.

Hallahan & Associates offers a state-by-state (or county by county) reports for \$170 per state. Information on modular consumption, market share and major manufacturers from the early 1990s through 2001 is presented graphically. For details, call 410-296-1199.



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Iuly Session: Appraisals

Find out what a financial institution looks for and how to get the best appraisal you can. Plus, information on the general requirements that are needed for a complete appraisal. July 16 & 30th at 10a.m. and 7p.m.

August Session: Construction Financing
Understanding the construction process from

nderstanding the construction process from application through loan modification. August 13th at 10a.m. and 7p.m.

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Tactical Modular MAGIC

Strength, precision, efficiency and profitability all come standard with this building system, allowing you to reach new levels of profits with laser-like certainty.

By Charles Bevier

or builders far in the future, it will probably seem downinght Amish not to have a hovercraft pickup (no worries about road building or traffic), robot laborers (no unionization or beer buying), Star Trek-like teleporters (for transporting building materials to the disaster blighted—or sending entire planning commissions to the dark side of the moon) and computer chips installed in our brains that instantly design new floor plans, calculate profit margins to the penny and allow us to communicate wirelessly with clients and subcontractors (H. I'm not conscious right now. Please try to call again later...).

Until smarter people get on the ball and invent these gadgets, today's builders will just have to keep slogging through traffic, having our cellphones die on us as we are about to close sales, and conducting curbside negotiations with Billy Bob and his framers that leave us feeling vaguely raped. Or do we?

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Modular Homes Stand Up to TN Twister's Wrath



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When she's in a mood, Mother Nature can open up a can of chunky-style whup-ass that can flatten neighborhoods and destroy lives. Such was the case this spring across the Midwest, when tornadoes touched down in a half-dozen states, leaving destruction in their wake.

On May 5, a twister tore into an industrial park in Springfield, TN, home to an All American Homes mod-

ular manufacturing facility. Fortunately, no one was injured since the tornado struck in the early morning hours when employees were still at home. But the twister, later classified by authorities as an F-1 in strength and power,

did cause extensive damage in the area. "I drove over just before sunrise," recalls Jim Richards, divisional sales man-

ager for All American Homes of Tennessee. "I think the biggest feeling—and I think it was universally shared by everyone

here—was relief. Things could have been much, much worse. Two buildings west of our facility were totaled," recalls Richards, referring to a fabric supply warehouse and an Owens Corning facility that were destroyed along with significant damage to a variety of other warehouses.

Built Modular Tough

At the All American facility, thankfully no clients' homes were harmed. This was extremely fortunate, considering the path of the tornado (see satellite photo, above right). The twister's path, however, did veer toward the facility's six model homes, breaking some windows with flying debris and mauling the roofs of the Madison, the Georgetown and the company's brand new two-story design, the Brentwood.

Seemingly frustrated at how these homes were able to shrug off its best punches, the twister turned toward a ranch design called the Spirit of America, which was toe-nailed to a temporary foundation for display purposes. The tornado picked up the ranch, rotated it 90 degrees and tossed

it more than 40 feet, sending it plowing into the yard. Amazingly, the

home was still largely intact, with only a few drywall cracks on the interior and some roof damage.

Proponents of modular homes have long maintained that this building system produces structures that are far stronger than site-built housing. Modular sections are well built to withstand the stresses of highway travel, containing up to 30% more building materials than a comparable site-built home. Drywall is often both glued and screwed to wall studs and triple-headers are used over window openings and around stairwells to withstand the stress of transportation and being lifted by a crane. This strength was confirmed recently by FEMA in a report noting that modular homes withstood the 131–155 mph winds of a Category 4 hurricane in Florida far better than site-built housing.

Ironically, the May/June issue of Building Systems Magazine, which arrived in the mail in the wake of the tornado, made mention of this FEMA report on page 51. "It was interesting that our

> ad appeared right below that report by FEMA. After this experience, we too can testify to the strength of modular housing," Richards says.

> All American's 110,000-sq.ft. factory didn't fare as well as its model homes. The twister destroyed eight of nine large bay doors in the building and tore down a 50-foot wall section. "This place is seven years old now. You know how you tend to get some cobwebs up in the caring? Well, there's no cobwebs now," Richards says, referring to the winds that raced through the plant.

Fortunately, the more than 100 employees (or "associates" as All American calls them) who showed up for work at 6:30 a.m. that Monday pitched in with a fervor that was gratifying to behold. Associates split up into teams to assess and rectify damages, and to help with cleanup. Within eight hours, the facility was secure again, as were the model homes. "We tarped portions of the roofs that were damaged. But it was amazing how totally different it looked out here," recalls Richards. Within 14 days, the facility was back up to full productions.





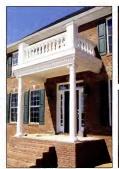
The Brentwood model was the backdrop for Easter egg hun just days before the Cwister struck, mauling the roof, (Top of page) The storm's path and the Spirit of America model used to be in line with the other model homes before it was tossed 40 feet. (Opposite page) Employees celebrate the finish of the Brentwood just days before. Photos courtey of All American Homes.

New Models

While workers could have simply repaired the damage to the model homes, All American Homes management (along with the company's insurance company) decided it wouldn't be a fair representation of modular technology to essentially site build or remodel the damaged homes in the company's parking lot. The decision was made to replace three model homes damaged by the tornado with new models. "We have the replacements already in production," Richards says.

The exception was the Brentwood, which was completed, fully decorated and merchandised just before the storm arrived. Since the model is the flagship of a new upscale floor plan for Southern home buyers, All American elected to repair the roof with trusses from its factory as well as complete other repairs inside the home.

"This model is the flagship of a new upscale series designed with developers in mind. A lot of thought went into the design, and we are particularly proud of the results," Richards notes. This 3,600-sq.ft. home is especially targeted to move-up con-







sumers who want the latest in features and amenities. Workers are putting the final touch-ups on the model as of press time. "We really think this design will get of a lot stick builders to rethink their ideas about using systems-built technology," Richards addls. @

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The Look of Logs with None of the Hassle

When Marvin and Ruth Ann Weaver decided to build a 4,000sq.ft, bed-and-breakfast on their farm north of Selinsgrove, PA, they knew they wanted something appealing to guests and visitors. They envisioned a design that was attractive and elegant, something woodsy and resort like.

This naturally led them to a log home, which certainly resonates with baby boomers seeking shel-

ter and a connection to nature. After some research, the Weavers discovered to their delight that log

homes can be created today with modular technology. ABC Modular Log Homes (Mifflinburg, PA), using Modular Structures Inc. or MSI (Selinsgrove, PA) as its largest subcontractor, offers an insulated log system. The homes start

as a series of modules framed within the protective environment of a factory, including interior finishes such as kitchens, baths, cabinetry, fixtures and tongue-andgroove paneling on the interior. Then, once installed at the

building site with a crane, the exterior of the home is wrapped

in half-log siding. The more they learned about the construction cycle time advantages of this type of modular log home, the more the Weavers liked the idea. Why mess with a year-long construc-

tion schedule with conventional log systems when you can have it completed in a few weeks or months? "I found this concept appealing since I knew I wanted to get this bed-and-breakfast up and oper-

ating pretty quickly. I'm still working fulltime, so I knew I didn't have a lot of time. to devote to this project," recalls Marvin.

Improving on Nature

When the Weavers sat down with George Orren, co-owner with Sam Lantz of ABC Modular, they learned that in addition to conventional log or wood siding, a new no-maintenance option is available in log siding that looks like woodbut isn't.

ABC Modular is the exclusive nationwide distributor of the innovative log siding, butt-and-pass corners and clapboard siding made from striated polystyrene. The products offer the look, texture and warmth of wood, with none of the maintenance hassles or upkeep required with real wood.

"He showed us some samples, which came in three or four different colors," recalls Marvin. "The more I thought about it, the more I found it appealing. I'm 54 years old. I don't want to be crawling up on the side of a house with preservative every couple of vears. Plus, I really liked the lifetime warranty."

While the siding costs slightly more than conventional log siding,



Marvin figures he'll come out ahead in the end with less labor and materials devoted to insect and weather protection, including resealing, caulking and staining every few years. "And I don't have to deal with insects like carpenter bees," Marvin says, In addition, while everyone wants a home to be attractive on the exterior, it's the interior that really counts-and that's where eastern white pine tongue-and-groove paneling is installed.

Marvin, who installed the exterior siding and corner sections himself to save money, says the material is easy to work with for a do-it-yourselfer. "It's tongue and groove, so all you have to do is make sure the first course is level and away you go. I would recommend, though, that you use a sharp blade on your circular saw. If you have a dull blade it tends to melt it and make it smoke. But with a sharp blade, you can make a good, swift, straight cut."

Made from recycled materials, this new siding option from ABC Modular is completely safe and environmentally friendly with no odor or off gassing. Similar in composition to some of



the plastic decking on the market, it comes in round on round or in a D-shape log, with the option of butt-and-pass corners or corner post. Clapboard trim for around windows and doors is made from the same material.

Not for Everyone

Purists who simply love log homes may scoff at the idea of a log siding alternative. "I'm the first to admit this product isn't for everyone," says George Orren. "But it does offer a lot of advantages. So far it has been well received by both builders and home buyers."

Among the product's advantages: no checking, warping, twisting or shrinkage problems typically associated with log homes; it can be sanded, filed or planed just like wood; it's fade resistant and has a continuous color throughout; it's impervious to insects; it's fire retardant; and it can be stained or painted to after its appearance (although no staining or painting is required).

Sam Lantz, Orren's partner and a longtime builder and contractor in the log home industry, says this product appeals to buyers who simply don't want to mess with maintenance.

"For people who want the look of logs without the maintenance issues, then this product is a big improvement. The only thing we can't offer is the look of knots. But that's why we say we're offering the look of grade A lumber," Lantz says with a chuckle. **













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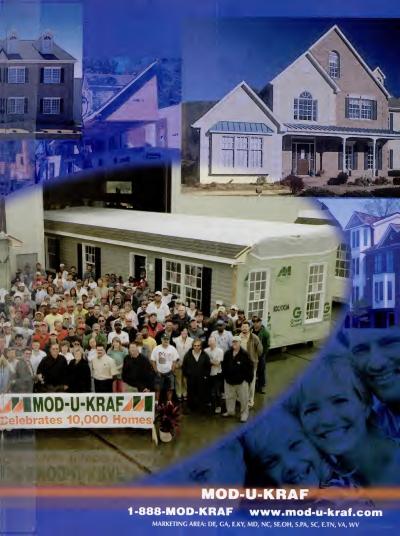
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LET'S TALK



Blending Site, Systems, HUD-Code, Suburban Homes Serves All Markets

Ask Jim Kuhn how many homes Suburban Homes sells each year and you get the feeling he'd just as soon give away nuclear secrets to Saddam Hussein. "I get asked that question all the time," admits Kuhn, president of Suburban Homes. But even when an editor begs, it's clear that Kuhn

regards that kind of information as

proprietary.

So why are we including this company under a volume headline? Because it's obvious that Suburban Homes is selling and turnkeying a heck of a lot of homes.

Based in Mount Clemens, MI, Suburban Homes employees 225 people

and operates 38 standalone and in-community sales centers throughout Michigan, Indiana, Ohio,

Delaware and West Virglnia. In addition to the sale of homes within land-lease communities, the company's residential building division specializes in the sale and turnkey construction of BOCA-coded, factory-built housing within a half-dozen subdivisions, condominium developments and multifamily projects.

Suburban Homes is also one of the region's largest brokers of used homes. The company not only sells directly to home buyers, it also has a growing clientele among builders and developers, who turn to the company to provide a host of housing solutions—from design to hands-on construction and development. While this kind of sales to private-label developers is the goal of many independent modular home builders, Suburban Homes is one of the few to make it a reality.

\$400 Million in Sales

So how many homes does it sell? Kuhn confirms that the company's sales are about equally split between modular, HUD-code and re-sales of existing properties.

Kuhn also confirms that since its launch in 1976, the company has sold more than

20,000 homes on a sales volume of more than \$400 million. This kind of strong bottom line performance naturally attracts suitors. In 1998, Suburban Homes became a wholly owned sub-



sidiary of Oakwood Home Corporation, the nation's largest retailer and third largest manufacturer of factory-built housing, with more than 400 sales centers from coast to coast and \$2 billion in sales.

So how did Suburban Homes reach this level of sophistication? Kuhn says that throughout its history, the company has established strong relationships with both developers of land-lease communities and developers of site-built housing subdivisions. The company has not only provided housing in bulk to both ends of the home-buying spectrum. It has also provided knowl-

> edge and know-how to developers on a consulting basis. As a result, the company began carving a reputation for results. That kind of word of mouth gets around and gets noticed.

Suburban Homes has provided consulting expertise to award-winning developments throughout the United States. The company also has been singled out for numerous honors for home design, sales innovation and customer satisfaction. It has been recognized with nine national awards, including the National Retaller of the Year.

Tom Ferdig, general manager of the construction division (where all employees are licensed builders, Indicating the company's depth of talent and investment in training), says the company's role has become much more sophisticated in recent years. It now provides research to clients on what price points to hit in specific regions of the country and it coordinates the design and ordering of the homes from its modular manufacturer, Crest Homes. "What we are seeing from a customer standpoint—and I think this applies to scattered site-home buyers as much as builders and cuevopers—is an increasing emphasis on customization. We

work with developers to develop the right house sizes, amenities and the design of the floor plans to appeal to a particular buyer profile and price point. Then, we work with our manuExamples of Suburban Home Sales offsite construction capabilities for singlefamily homes and multi-family projects. Courtesy of Suburban Homes.

facturers to get the homes the customers are looking for."

This customization is natural since today's developers are looking to offer more than cookle-cutter designs. A variety of different porch designs, dormers, eyebrow treatments and multiple roof planes all give developers the means to create attractive subdivisions. "Some of these developers have an awful lot of homes, 200 to 300 in some instances," says Kuhn. "That's a lot of investment in infrastructure. They don't want the homes looking alike."

Blending Site and Systems Building

Although manufacturers such as Crest are increasingly sophisticated at what they can accomplish within a factory setting, they can't be all things to all builders. That's why Suburban Homes often blends site and systems building to fill a need in the marketplace. "We're pushing the envelope all the time with the type of designs we do. But some designs are just not cost effective to get down a production line," acknowledges Kuhn. "In that instance, we can use some modulars with some site building. We're not afraid to do some building on site. Instead of a six box house, we'll do four modular and build the rest on site. This is often true for complicated roof systems."

While some independent modular builders or HUD-code retailers dream of reaching the kind of sales volume enjoyed by Suburban Homes, Kuhn says you don't reach this level without





Modular Technology Helps Restore Atlanta's Martin Luther King, Jr., Historic District

In the early part of the 20th century, an elevated highway was built through Sweet Auburn, a once prosperous Atlanta, GA, urban neighborhood of mostly African

> American residents, including the late Martin Luther King, Jr., who was born and raised there.

Split by the highway, the area fell onto hard times and hope was only a distant memory. New homes were desperately needed, yet no new homes had been built there for more than 50 years.

Enter Atlanta's Historic District

Development Corporation (HDDC), which
restoring the area a formidable task indeed

was charged with restoring the area, a formidable task indeed, In a search for solutions to affordable housing, HDDC officials became Intrigued with the concept of modular housing. Officials toured a model created by Genesis Homes (Auburn Hills, Mf) at the International Builders' Show in Atlanta in 2002.

"We were thrilled to find Genesis and learn about their process and their quality," says Donna Tyler, vice president of real estate development for the HDDC.

Precise Process

HDDC officials were attracted to the precision of modular technology. It brings a degree of predictability to what can be an unpredictable process, says Tyler. "We discovered that modular housing often offers far better quality and faster construction schedule than site building," says Tyles.

The HDDC ultimately chose Genesis to help them construct homes for its Edwards Commons

development, a new neighborhood being created in the Sweet Auburn area.

"Genesis' modular building process has allowed us to work quickly on this project, while providing our development with affordable, quality homes that maintain the look and feel of the area's existing local architecture."

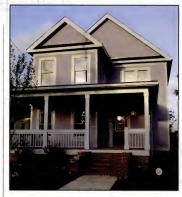
The first two Genesis Homes built in the Martin Luther King Historic District were recently



rhood. Courtesy of Genesis Homes.

dular homes that were set

opposite page) Examples of t



set. The one- and two-story homes are built off-site in Genesis' Pembroke, NC, facility. Due to the efficiencies of Genesis off- site construction process, the HDDC reaps a number of important benefits, Tyler says. Construction costs are lower because the HDDC can avoid the hassle and expense of multiple subcontractors and enjoy direct savings on materials. Genesis buys all of its construction materials in bulk, and therefore secures the best pricing.

Additionally, with approximately 90% of the home constructed off-site, Genesis also helps the HDDC protect construction materials—and structural integrity—from damage caused by inclement weather. This process also eliminates the risks of job-site pilferage, since homes are set and sealed within 24 hours. The cycle times from breaking ground are quick too, generally within 90 days.

"One of the things that really impressed me was the willingness of Genesls to adapt their designs to our needs," says Tyler. "There is a real hodgepodge of designs in this area. Genesis was able to come up with very pleasing designs that mimic and echo what's already here. That customization was impressive.

> Genesis corrected our misconceptions about factory-built homes and is making it possible for us to make up a lot of ground—and revitalize a larger area—quickly," Tyler says.

The HDDC will build 36 homes by 2005, more than 20 of them Genesis Homes that were designed specifically for the neighborhood and which fit right with the area's architectural traditions.

The homes designed for the Edwards Commons development led to the creation of Genesis' Americana Series, an entire line of homes addressing what a recent Harvard University study calls "the country's greatest housing need," new, reasonably priced housing for urban environments. The homes in the Americana Series are designed to fit seamlessly with existing urban architecture while meeting the need for small lot development, like that often found in heavily populated urban areas.

"We are honored that Atlanta's HDDC has chosen to work with Genesis," says Kevin Flaherty, vice president of marketing for Genesis Homes. "This type of housing situation is ideal for Genesis' off-site home building construction process which boasts both speed and quality. What's more, the homes we are providing for this project cost significantly less than new site-built homes in the same area."

Coalition for Edwards Commons

To make Edwards Commons work, the HDDC formed a coalition with Bank Of America, the Enterprise Foundation and Freddie Mac. The coalition will encourage minority homeownership through community outreach initiatives, borrower counseling and low down payment mortgage options to assist area residents.

To ensure affordability, the HDDC offers subsidies to home buyers and seeks to keep construction costs down. The HDDC reduced construction costs by going modular. Each home will sell in the \$165,000-\$250,000 range, a price that compares favorably with new construction costs out-

side of the city, but is reduced when compared to new construction in nearby neighborhoods where similar homes sell in the \$280.000 –\$450.000 range.

For others seeking a solution to inner-city housing needs that involves precise design coupled with quality and affordability. Tyler recommends modular housing. "Overall it's gone smoothly, I think the biggest learning curve we faced is the speed of the factory construction. You really need to be ready for that delivery date." Says Tyler. "Everything has to be coordinated." A





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Cougar Climbs High with Marketing Momentum

The overwhelming majority of single-family homes built in the United States today are still built on site, the old-fashioned way, as it were.

Of all new housing built in 2002, 94% was site built and only 3% was modular, according to the U.S. Bureau of Census' annual "Characteristics of New Housing" report.

Most builders and contractors would

consider those odds overwhelming. Grant Smereczynsky, CEO of Cougar Building Systems LLC (Cumming, GA), sees those

odds as an opportunity to differentiate his business from the competition. Targeting home buyers in Georgia and upstate South Carolina, Smereczynsky opted to turn the very rarity of modular building into a tactical advantage in the

marketplace.

"We are not the first company to try systems building in this market, but 1 do think we bring a bit more marketing savvy to the table." says Smereczynsky.

Educating the Public

Making the transition to systems building in 1998, Smereczynsky launched a carefully orchestrated campalgn to educate home buyers about its inherent advantages. His company put on home-buying seminars, developed a Web site and formed alliances with bruders.

and other real estate pros, which led to a 30-minute infomercial shown on local cable TV stations.

Because those who control the land often control the market, the company created subdivisions in Georgia and South Carolina, including Cougar Ridge (SC), Cougar Run (GA) and Cougar at Foxwood Hills (SC). It also pursued scattered site—building. To eradicate any lingering mis-

perceptions among consumers that modular homes were little more than doublewides, Cougar Building Systems showcased its custom capabilities by creating stunning model homes in its subdivisions.

The company's efforts began paying off with double-digit increases in home sales—in fact, Cougar was named Top Performing Bulder for Handcrafted Homes in 2002. (Cougar also uses Genesis, Excel and Mid-Atlantic as modular suppliers.) The company also earned an increasing amount of media coverage, which was attracted by the uniqueness of its building system.

Often, however, being a pioneer doesn't come without arrows in your back. In this instance, the arrows fell on a client of Cougar. In May 2002, Howard County (CA) building officials misread a zoning map and granted a building permit to Linda and Arthur Pratt for a 2,190-sq.tt. modular home in east Hall County. The problem? The county only allowed modular homes in agri-





cultural zoning. "On the day of the set, all hell broke loose in the neighborhood," recalls Smercezynsky. Despite a legally granted building permit, the Pratts had to plead their case to county commissioners. Smercezynsky used the opportunity to educate building officials and county commissioners. On July 7, 2002, Hall County Commissioners changed the rules and approved modular homes for all zones. "It was especially gratifying to achieve this without having to go to court." Smercezynsky says.

Cougar then focused more marketing efforts in that area by opening a new model home sales center in Hall

County. "This model home sales center in Gainsville will display our quality construction methods and the advantages to building a systems-built home," Smereczynsky says.

Building Momentum

Cougar has enjoyed other successes. In October 2002, Clark Howard, a Channel 2 Action News consumer advisor for WSB-TV, Atlanta's ABC affillate, did a segment on Cougar's building system, entitled 'These Aren't Your Grandparents' Pre-fab Homes." "When you hear the term modular home, you may think trailer home. Well, now that couldn't be further from the truth," concludes Howard in his report.

The TV news segment proved to be a watershed event for Cougar. "It generated the most amazing response. We got literally hundreds of calls." Smereczynsky recalls.

The attention has resulted in more sales, not only in the company's subdivisions but also with consumers owning their own land. It's also enabled Cougar to land some high-profile projects. "We are beginning work on a 10,000-sq.tt. bed-and-breakfast as well as a 9,500-sq.tt. funeral home," Smereczynsky says.

But Cougar's marketing efforts haven't stopped there. Since the company is fielding so many requests from consumers outside its marketing area, it launched a new Web site (www.bulldingsystemsnetwork.com) to serve as a nationwide clearinghouse of sales leads for systems-built homes. Smereczynsky also created this network to serve as a vast resource of information on a host of issues. including how-to information on customization, sets, sales leads, marketing programs and lobbying issues, "No one helped me learn this business. The manufacturers do what they can, but most of their focus is on building product-not marketing. I'm out to change how this product is brought to market,' Smereczynsky says. A







Bundling of Services Makes Modulars Work for Michigan Builder

Invariably, a home builder's success or lack of it is shaped by how the local economy is faring, the strength and knowledge of the competition and the length of the building season. Escaping these influences is as likely as avoiding death, taxes and reality TV.

> In a state such as Michigan, the challenge is not how to control growth, but rather how to encourage it.

> > Young adults often leave for warmer climates and the promise of higher-paying jobs. Michigan's slow population growth has cost it seats in Congress and federal aid.

But the news is not all bad. The state ranks 16th in median income nationwide, with

a typical family earning \$44,667, according to the U.S. Bureau of Census. Michigan grew an average of 6.9% in population through the 1990s, which was relatively strong for this state. Add in the natural beauty and the lakes in Western Michigan, a strong draw for retirees and second homeowners, and builders can do well in an area that has otherwise seen fewer economic opportunities.

Know Thy Numbers

Perhaps this explains why competition in Michigan is on lierce and why there has been an increase in "me too" builders who jump into the market with a pickup truck and a saw. "Seems like there are builders on every street corner," notes John VanZalen, vice president of American Manufactured Living, with offices and model homes in Jenision and Holland, Mi. "The market is very competitive here."

To succeed in this market means a builder needs to be extremely price competitive, offer more design options and amenities than the guy down the street and then follow up with comprehensive hold-their-hand type service, since word of mouth in small communities can make or break you.

American Manufactured Living, a family-owned business with Dan Caudle at the helm as president, has successfully negotiated this challenging landscape since 1971 and made the dream of homeownership a reality for hundreds of home buyers in the process. This is an impressive achievement in a business that sees its fair share of builders so under and then open again the next day under a different name.

American Manufactured Living, which offers both HUD-code and model-code complying structures from well-known companies such as Pinnacle Building Systems, Hart Housing, Four Seasons and Patriot Homes, sold and turnkeyed 55 modular homes in 2002—a 36% increase in sales from the previous year—and sold four times that many in HUD-code units. The company accomplishes this with a staff of 23. VanZalen attributes much of the company's success to the economies of scale and efficiency that factory building offers as well as in-house sales and pricing programs that speed up the process.

"Customers coming in to see us want to know why they should consider modular homes versus a site-built home," says VanZalen. "Our homes are simply built better than what most site builders are offering. Our fit and finish and the quality of materials is just far superior. Our standard specs are better than our competitions. And when you come down to it, this allows us to save them money on a per square foot cost. We can save them anywhere from 5% to 10%. The bigger they go—the larger the house size—the more we can save them. Anything over 2,000 square feet, they can save big, as much as 10% or 15%. And we can build them their house in half the time."



After 32 years in the business, the company has seen some changes in the modular side of the business. "On the modular side, it really is better than it has ever been-both in the appeal of what they are offering and the amount of people interested in it," says VanZalen. "Every year they are improving their product and accomplishing some very interesting things. Pinnacle is offering 9-foot ceilings, different layouts and floor plans, interesting rooflines. We have moved away from the two box ranch design. We are putting far more character into the design of these homes. As a result, we're seeing more sales."



Customization is King

Nearly all of American Manufactured Living's modular customers want a fully custom design. The unique thing is that Pinnacle does custom floor plans most of the time. And the neat thing is we can do that better than anyone. We can have a custom floor plan priced out and drawn within a week's time. Nobody in our market can compete with that. It's nice for getting customers off the street." VanZalen savs.

Plus, the plethora of options and amenities doesn't hurt when closing a sale. For instance, Pinnacle offers more than 150 different front doors as well as the whole line of Kenmore appli-

Getting Started

If you're a traditional site builder contemplating using modular technology, begin by touring factories so you can learn first-hand about a manufacturer's fabrication processes, the types of designs they offer and what markets are open for representation.

If you decide it's a career path for you, modular manufacturers will take you through an orientation of their program for builders and developers. In these two- or three-day programs, manufacturers will detail their marketing strategies, explain their co-op advertising programs, offer computer training, quiz you on local building codes in your market and review how home orders are placed. See this issue's Modular Home Callbook on the following page for details on what markets are one for builder representation.

ances. "And we can get that total cost to a customer in less than a week. Most site builders would be hard pressed to compete with that—either in timing or on price," VanZalen says.

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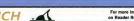
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Ices designed to increase sales and improve profitability. MARKET AREAS: PA, NJ, MD, DE, VA, NC, SC, GA, WV, DC, NY, CT. RI. MA, VT. NH. ME

For more info, circle 151 on Reader Response Card



Unibilt Industries Inc. P.O. Box 373. 4671 Poplar Creek Road Vandalla, OH 45377 TEL: (937) 890-7570 FAX: (937) 890-8303 Contact: Tom Shaw Web site: www.unibilt.com

For more info. circle 153 on Reader Response Card

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Westchester Modular Homes Inc., a premier manufacturer of high-quality modular homes, provides the Northeast market with a wide selection of single- and multi-family homes. Westchester, regarded as the "custom builder's manufacturer," specializes in detail-oriented design with such features as two-story vaulted entryways. In addition to quality workmanship, Westchester provides its builder base with exclusive sales territories, an excellent customer service department, factory-trained delivery and set crews, construction and permanent financing, co-op advertising, model home programs and professional marketing support.

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re Info. circle 156 on Reader Response Card

Modulagriefs

continued from page 12

ees to the second shift, and another 20 to the first shift to increase production

The Keiser Industries management group considered several offsite options before deciding to expand the Oxford facility. According to CEO Clyde Pingree, "Keiser Industries has been fortunate to attract and retain a superior workforce from Oxford Hills and surrounding areas, and we continue to show our faith in the skills of local workers to support this expansion."

Keiser Industries is a subsidiary of Saunders Brothers of Westbrook, ME, which also owns and operates National Wood Products of Oxford, Saunders Brothers of Locke Mills and Forest Industries of Fryeburg, ME.

APEX EXPANDS

Both buyers and builders are hungry for the tasty designs served up by Apex Homes (Middleburg, PA), So much so that the company

is expanding its kitchen, so to speak. Apex is adding 16,000 more sq.ft. of finishing area, explains Lynn Kuhns, vice president.

"We started planning this a year ago because we saw such an increase in orders. This is attached to our existing building and it is designed to help improve our quality and efficiency," Kuhns explains. "What we have done is expand our finishing area for plumbing and other final finishes. Now we will be able to perform all our final finishes under roof."

The company is also looking at adding more space to the opposite end of the building, "Again to improve our efficiency," says Kuhns. That construction will begin this fall and will house additional workstations for the factory line.

The company, which employs 245 and ships homes to 19 states, is expanding to handle a dramatic increase in orders from its 175member builder network, "Last year we had our second best year in our 13-year history. And as things are shaping up this year, we are on track to beat our best year ever, which was \$32 million in sales in 1996.

Kuhns attributes the increase in business to the company's willingness to customize and its ability to use panelized components for roof

systems, garages, bump-outs and other features that add curb appeal, Kuhns says.

The total cost of the additions is estimated at \$400,000. Once complete, the company will be hiring additional personnel.

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Apex expansion comes on the heels of the company's dramatic increase in sales. Courtesy of Apex Homes.





Modularries

ALL AMERICAN ANNOUNCES APPOINTMENTS

All American Homes (Decatur, IN), one of the largest modular manufacturers in the nation, has announced two new appoint-

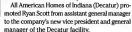


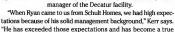
Mike Donley

Ryan Scott

ments. Mike Donley is the company's new marketing manager. Donley is overseeing advertising efforts, bulder and customer data gathering and analysis, Web site development and sales brochures for the various divisions of the company. In his spare time, he'll also coordinate participation in national trade shows.

"Mike's expertise in the areas of sales and marketing will definitely serve All American Homes well," says Steve Kerr, president. "Mike's unique skills and abilities will assist us in promoting our wide range of products and our mission—to offer the highest quality systems-built homes on the market today.





ACTIVE HOMES ON THE ROPES?

Is longtime modular manufacturer Active Homes Group LLC (Marlette, MI) on the ropes? Regrouping between rounds? Or has it been knocked cold and the ref has left the ring?

Some independent builders and contractors using Active as their modular supplier allege that, in the last few months, Active has taken deposits for homes that were never constructed or delivered

Phone calls to Active Homes offices and the company's attorney Kenneth Dalto & Associates (Farmington Hills, MI) seeking comment were not returned as of press time. Independent builders in Michigan and surrounding states say Dalto & Associates has sent them letters claiming Active is seeking investors to reorganize and that deposits on homes are still being accepted; denosits will be held in escrib.

Dozens of builders are seeking return of deposits for orders that were never fulfilled

Conard Fulkerson, an Independent builder and owner of Lorcon Homes (Ortonville, MI), who has used Active as his modular supplier for more than 10 years, says he had a home buyer who needed a home and needed if fast. He and his customer were told by Active personnel that they could get to the head of the line, so to speak, if they paid for the home in full before taking delivery. This they did at the beginning of May, sending a cashier's check overnight delivery. Fulkerson says two days later Active shu its doors.

"I've contacted the state police. You would think this would be an open and shut case. But with the legal

system, you just never know," says Fulkerson, who has switched to All American as his supplier and is doggedly trying to meet the housing needs of his client, who is out more than \$50,000. "Working your way out of this kind of situation is the only thing you can do."

Tom Augugliaro of Mackinac Construction (Cedarville, Mf), who also used Active for years, says the conversations he's had with other builders around the state lead him to believe that Active took deposits in excess of a half-million dollars before shutting down. "We are all—or most of us—in a precarious position with regard to Active," Augugliaro concludes.

Active Homes enjoyed a long and lucrative career in the modular industry, first opening its doors in 1961 and operating out of 394,000 sq.ft. factory that was once home to the Packard Motor Company. At its height, the company employed 150 and used three production lines producing modulars for apartments, condos, motels, schools and other light commercial projects, in addition to a full line of single-family home.

In November 2000 a Detroit developer, Investment Holdings Limited, and its managing member Ara J. Darakjian, purchased Active.

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Sept. 26-28 Charlotte, NC

Oct. 10-12 Columbus, OH Greater Columbus Convention Center

Oct. 31-Nov. 2 Chantilly, VA

Dulles Expo & Conference Center

Nov. 14-16 W. Springfield, MA Eastern States Exposition

Seminar Schedule (One-Day)

Sept. 7	Albuquerque, NM
Sept. 14	Syracuse, NY
Sept. 21	Tulsa, OK
Oct. 5	Boise, ID
Oct. 19	Detroit, MI
Oct. 26	Seattle, WA
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New HomeBase+ a Hit

from the ashes of the Nanticoke meltdown has risen a veritable phoenix of computer software for the modular industry that simplifies and automates information flow from sales inception all the way through to home completion.

Called HomeBase+, the software is the brainchild of Bruce Jenkins, a former software developer for Nanticoke Homes and now president of Base 3 Technologies (Greenwood, DE).

Jenkins, who has more than 17 years experience in the modular housing industry, purchased the code to the software during Nanticoke's bankruptcy proceedings. He then rewrote the program, updating it for today's production needs and creating new, state-of-the-art features for builders in the field. Jenkins recently put the finishing touches on this comprehensive softwarand is making it available to modular manufacturers and their builder networks.

HomeBase+ supports every professional with a role in the modular home building and manufacturing process, Jenkins says, through a three-tier information pipeline. Information coming from the manufacturer is immediately available to the builder/dealer as well as the sales professional.

"Each aspect of the sales process for a customer's new home is carefully addressed, automated and recorded so the process of building their dream home is a total success," Jenkins says. "From glitzy graphics to complex blueprints, corporate quote requests and builder quote requests, this software totally encapsulates the intricate home-building business and provides the information highway necessary to complete the most complex custom home."

Automated Sales, Service, Lead Tracking

The HomeBase+ system allows the salesperson to capture new leads, renew old leads, and automatically follow-up with customized letters and other contact methods. The software also schedules meetings and phone calls, captures customized market survey information as specified by the builder and manufacturer, and tracks sales-referral information

This software allows builders to produce professional-looking construction estimates in a very short amount of time. Jenkins says. It can also create professional, customized contract documents that incorporate standard options from the builder's or manufacturer's price book. Other features include the ability to:

- Request and incorporate custom quotes
- Convert sales proposals to contracts
- Produce complete sets of paper docu-
- Create change orders to revise sales contracts
- Capture all finish specifications
- Show photo-realistic pictures of the selected design along with photos of each room
- Allow the customer to view exterior and interior images reflecting the selections chosen for the new home; these graphics can be as detailed and complex or as simple and minimized as the builder desires
- Create the mechanical, electrical and plumbing specifications for each order
- Keep track of building permits, county permits, etc.
- Build detailed diagrams showing the locations of sewer, electrical meters, water pumps, etc.
- Create basement or crawl-space specifications

Better Bottom Line

For a manufacturer to develop a system like this on its own would take a several years and an investment of more than a half-million dollars, Jenkins says. That's why companies such as Cardinal Homes (Wyliesburg, WV) and Penn Lyon (Selinsgrove, PA) have opted to use HomeBase+. Base 3 Technologies makes it available to modular manufacturers and their builder networks with pricing based on how many homes a manufacturer produces annually. For details, see www.base3tech.com and click Products.

Log and Timber Frame Callbook



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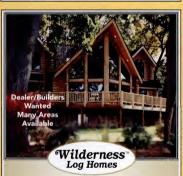


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MARKET AREAS: U.S., Overseas



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MARKET AREAS: U.S. and International

Log & Timber Frame3riefs

continued from page 10

Baker notes, is by increased focus on direct sales. In the past six months, new to the Riverbend team are Regional Sales Manager Jack McClennen and Sales Representatives Jeff Baker, Rochester, NY; Gary Hayward, Washington Grove, MD; and Rick Rosenbloom, Atlanta, GA.

Model homes can also have a significant impact on sales. Most of the 15 Riverbend representatives are currently working out of a model or in the process of designing and building one.

Riverbend is also expanding design capacity and capabilities with additional designers, upgrades and advanced training in CAD/CAM design software as well as advanced software programs to integrate with the automated production equipment.

For details, visit www.riverbendtf.com.

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Panel

continued from page 14

the U.S. Department of Agriculture's Forest Service, referring to the commodity-sheathing market OSB has captured, "OSB will be going after much tougher areas to capture in the industrial market."

Schuler points out that unlike the residential market in which panels are graded according to industry-recognized performance standards, the industrial market has no such grading system, "Each company ordering industrial panels will seek specific performance requirements of its own that will be more difficult to satisfy than industry-recognized certified standards."

However, Schuler points out that the quality of OSB panels will continue to improve since mills are using continuous press technology. resulting "in a more consistent panel with a higher density profile needed for industrial applications."

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SIPs_{Briefs}

continued from page 16

position. Two new board seats were created this year for the design professional and builder segments of the industry. By majority vote, Don Ferrier of Ferrier Builders, was chosen to fill the builder seat, and Paul Foresman, Design Basics, was elected to represent design professionals.

Due to vacancies on the board, three new members were also elected at the Annual Meeting: Bill Moffatt of Olympic Manufacturing Group, Mike Stanton of Ashland Specialty Chemical and Chris Kreple of WH Porter

Re-elected to their respective board positions were Frank Baker of Insulspan, Emil Taraba of Thermapan, Inc., Ron Reindl of PFS Corporation, Tom Williamson of APA-The Engineered Wood Association, and Jim LeRoy of PanelPros.

TEAM INDUSTRIES ACQUIRES INSULATED BUILDING SYSTEMS

Team Industries (Grand Rapids, MI) has expanded its business through acquisition, purchasing the assets of Insulated Building Systems (Winchester, VA). Terms of the sale were not disclosed.

Both Team Industries and Insulated Building Systems (IBS) are AFM Corporation Primary Manufacturing and Marketing licensed facilities, which produce the R-Control Building System. Team Industries produces, for instance, EPS and SIPs that are used increasingly in the construction industry.

The location of IBS and the combination of operation resources. machinery and marketing focus allow Team Industries and IBS to coordinate efforts on the eastern half of the United States with its product branding, says Tim Feagan, president of Team Industries.

"IBS has proven itself to be an established leader in geographic areas not currently served by Team Industries and where demand for structural insulated panels and EPS products continues to increase," Feagan says. "This acquisition reaffirms our commitment to investing in growth companies such as IBS that are beneficiaries of conversion from traditional EPS markets to higher-quality, innovative products that use EPS."

Team Industries is ISO 9001 certified and a shareholder of AFM Corporation.

CONVENTIONS & SEMINARS

July 16-20	American Institute of Building Design, Seattle, WA 800-366-2423
Aug. 10-12	National Hardware Show, Chicago, IL 888-425-9377
Sept. 5-7	Log Home Living Home Show, Madison, WI 800-826-3893, ext. 282
Sept. 18-20	Concrete Contractors Conference, Dallas, TX 314-968-8130
Sept. 26-28	Log Home Living Home Show, Charlotte, NC 800-826-3893, ext. 282
Oct. I	Polyurethanes Expo, Orlando, FL 718-416-0600
Oct. 10-12	Log Home Living Home Show, Columbus, OH 800-826-3893, ext. 282
Oct. 31-Nov. 2	Log Home Living Home Show, Chantilly, VA 800-826-3893, ext. 282
Nov. 2-5	BSC Showcase, Hot Springs, VA Nov. 2-5

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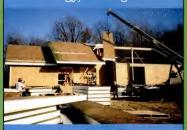
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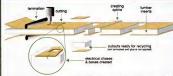


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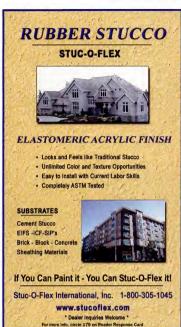
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Local interviews will take place shortly.





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NEW PRODUCTS



Have a client who is suddenly interested in energy efficiency but didn't want to spring for increased insulation? Turn to Insuladd®, a new additive that makes paint insulate. It is used for both interior and exterior paints and can save

as much as 20% off a structure's heating and cooling bills. Insuladd from Tech Traders (Vero Beach, FL) actually turns a painted surface, such as walls and ceilings in a home, into a thermal paint barrier. Made from a blend of hollow ceramic micro fibers, this additive is inert, non-toxic and environmentally friendly. And test data performed by independent labs, testimony from customers, and even military reports verifies that insuladd does what it promises. A one-gallon can retails for \$12.95 and a five-gallon jug of additive retails for \$59.75.

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Noveon (Cleveland, OH) has taken the growing popularity of PEX piping and improved the quality, flexibility and durability of this plastic piping. By using advanced PEX technology and a patented multi-layer construction, pipe made with TempRite PEX offers superfor resistance to chlorine and UV degradation. Tests received that pipe made with TempRite PEX withstands exposure to UV light and chlorine unlike competitive alternatives due to its multilayered constructions.

In the continuing battle against mold and mildew in housing, **USG Corporation** (Chicago, IL) has given builders another tool to fight it. The company's new Sheetrock Brand Humitek gypsum panels are design specifically to resist moisture and mold. It is initially available in five-eighth inch thicknesses and in eight, 10, and 12-foot lengths (A half inch panels will be avail-



able shortly). The panels are moisture and mold resistant front to back and are also UL classified for fire resistance, surface burning characteristics and non-combustibility. The company has also create a special section on its web site (www.usg.com) devoted specifically to the subject of moisture and mold.

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Another powerful Hilti Tool in a small package, the new SF 180-A 18 volt vord-less cam-action hammer/drill/driver takes cordless technology to a whole new level. With more working torque and contemporary design, the new Hilti SF 180-A allows construction pros to move easily from one



application to another. It provides a half-inch capacity for drilling into steel, a four inch capacity for drilling into wood and a three-eights inch

drilling range for concrete and masonry. Hilli offers the SF 180-A with two battery options: a two or three-hour charge, with a rapid charger that comes with a three-amp-hour NiMH battery, featuring a refresh button that helps refresh batters after every 40 charging cycles. For more inio. exice 192. on Reader Response Card

Quality Tools has come up with a lowcost drywall hanging tool that keeps your hands free during installation, called Free Hands. Valuable time and effort is wasted trying to maneuver large sheets of drywall. but with Free Hands your effort will



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